Match manipulation poses a global threat to the integrity of football worldwide. To support efforts of FIFA member associations and governments to effectively counter this threat, FIFA and the United Nations Office on Drugs and Crime (UNODC) have partnered to design and make available a wide range of practical and specialized tools, initiatives and activities. Specifically, FIFA, in collaboration with UNODC, has developed the FIFA Global Integrity Programme, which is aimed at providing Integrity Officers within FIFA’s member associations all around the world with an in-depth understanding of the scourge of match manipulation and ways or measures to tackle it effectively.

The programme will deliver the knowledge and tools needed to prevent and fight match manipulation as well as to promote integrity by setting up successful and sustainable initiatives at member association level. Furthermore, it will provide insight into how to conduct investigations into match manipulation incidents by means of practical examples. The programme will also serve as an opportunity for Integrity Officers to share experiences and best practices between one another.

- **FORMAT**
  - The programme will be organised regionally for each confederation.
  - It consists of three modules, with the following duration:
    - Module 1: one day
    - Module 2: two days
    - Module 3: two days

- **TAKEAWAYS**
  - Introduction to regulatory framework (FIFA & international)
  - Practical tools to conduct investigations
  - Guidelines to establish integrity initiatives and best practices
  - Analysis of latest trends
  - Network of anti-match manipulation practitioners worldwide

- **PARTICIPATION REQUIREMENTS**
  - Employed as an Integrity Officer or in a similar position within a FIFA member association
  - Availability to personally follow three modules over five days in total, including preparatory reading
**PROGRAMME ROAD MAP**

<table>
<thead>
<tr>
<th>AFC EDITION</th>
<th>CONMEBOL EDITION</th>
<th>Concacaf EDITION</th>
<th>CAF EDITION</th>
<th>OFC EDITION</th>
<th>UEFA EDITION</th>
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<tbody>
<tr>
<td>4</td>
<td>Mar</td>
<td>2021</td>
<td>8</td>
<td>Apr</td>
<td>2021</td>
</tr>
<tr>
<td>31</td>
<td>Mar - 1</td>
<td>Apr</td>
<td>2021</td>
<td>4-5</td>
<td>May</td>
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INTRODUCTION & FRAMEWORK
- Introduction to the concept of integrity & match manipulation
- FIFA’s regulatory framework & definition of sanctionable conduct
- International framework

PREVENTION & EDUCATION
- Establishment of an integrity initiative
- Reporting mechanisms
- Competition protection
- Media strategy
- Cooperation between stakeholders & best practices
- Analysis of betting in football

INVESTIGATIONS
- Integrity investigations
- Betting-related manipulation & betting reports
- Standard of proof in match manipulation proceedings
- Sanctions
- Leading cases & jurisprudence

MODULE 1: INTRODUCTION & FRAMEWORK
Duration: 1 day

MODULE 2: PREVENTION & EDUCATION
Duration: 2 days

MODULE 3: INVESTIGATIONS
Duration: 2 days
Due to the restrictions related to the COVID-19 pandemic, the programme will be delivered in a digital format.

**FORMAT**

- AFC edition: English
- CONMEBOL edition: Spanish
- Concacaf edition: English / Spanish
- CAF edition: English / French
- OFC edition: English
- UEFA edition: English

**TUITION FEES**

The programme is free of charge for all participants.

**SPEAKERS**

- FIFA representatives
- UNODC representatives
- Representatives of international organisations
- Leading sports administrators
- Experts specialised in integrity
- Betting experts

**LANGUAGE(S)**

**CONTACT**

Any questions related to the FIFA Global Integrity Programme can be addressed to:

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Tel.: +41 43 222 73 11  |  Email: integrity@fifa.org